Barrett & Company Inc.

Data from 13F Quarter Ending Q3, 2025

Contact Name: Wilson G. Saville

Title: President

Business Phone: (401) 351-1000

13F AUM: \$291,685,708

of 13F Holdings: 659

% in Top 10: 41.87%

Address: 42 Weybosset Street

2nd Floor

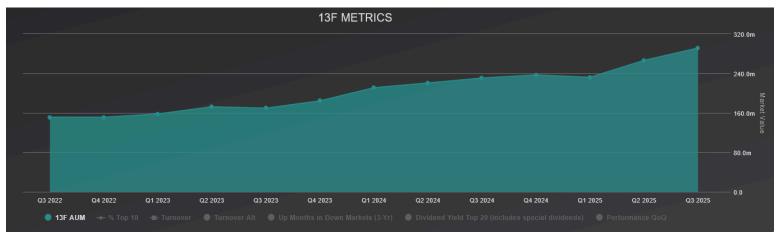
Providence, RI 02903

Portfolio Profile - Weighted Averages

(This report only covers your stock positions - it does not include ETFs, bonds or mutual funds.)

Metric	Price to Sales	Price to Earnings	Price to Tan. Equity	Price to FCF	Debt to Revenue	Debt to Tan. Equity	Current Ratio	Dividend Yield	Annual. 5-Yr Rev. Growth
Your Portfolio	8.2	31.3	13.6	27.9	2.3	7.0	2.2	1.3%	19.9%
S&P 500	3.1	24.9	5.5	23.3	1.1	2.8	1.2	1.9%	8.3%
"Safe" Portfolio	0.9	11.6	3.3	15.0	0.4	1.9	2.8	1.7%	7.1%

10 Year History Chart (AUM)



The above chart illustrates the amount of equity and stock assets this company is managing for clients.

Top 10 Holdings

Stock	Sector	Shares Held or Principal Amt	Market Value	% of Portfolio	Rank 🛧	Change in Shares	Qtr 1st Owned	Est. Avg Price	Qtr End Price
NVDA	INFORMATION TECHNOLOGY	73,503	13,714,138	4.70%	4	₹ -3,642	Q4 2022	32.499	186.58
AAPL	INFORMATION TECHNOLOGY	28,235	7,189,559	2.46%	7	- 2,612	Q4 2022	166.6095	254.63
AMZN	CONSUMER DISCRETIONARY	23,002	5,050,571	1.73%	15	₩-475	Q4 2022	136.4772	219.57
META	COMMUNICATIONS	6,440	4,729,531	1.62%	18	₩-243	Q4 2022	335.8151	734.38
MSFT	INFORMATION TECHNOLOGY	8,348	4,324,100	1.48%	21	₹-699	Q4 2022	274.7626	517.95
<u>JPM</u>	FINANCE	10,699	3,374,819	1.16%	23	- 173	Q4 2022	149.911	315.43
GOOG	COMMUNICATIONS	9,912	2,414,040	0.83%	25	- 1,021	Q4 2024	173.2471	243.55
GOOGL	COMMUNICATIONS	9,019	2,192,291	0.75%	27	1 65	Q4 2022	129.32	243.1
HWM	INDUSTRIALS	10,402	2,041,251	0.70%	29	1 667	Q4 2022	44.0548	196.23
MTB	FINANCE	9,601	1,897,390	0.65%	31	-349	Q4 2022	174.7784	197.62



Barrett & Company - 13F Holdings - Q3 2025

Largest 30 Stock Holdings

Symbol	Company	Shares	Price	Value	% of Portfolio	Market Cap	P/S	P/E	P/TE	P/FCF	D/R	D/TE	Current Ratio	Div. Yield	5-Yr Rev Growth	Economic Sensitivity
ABBV	AbbVie, Inc	2.96k	\$230	\$679k	0.8%	\$406B	7.0	108.7	_	22.2	2.4	_	0.7	2.9%	7.5%	Low
GOOG	Alphabet, I	9.91k	\$318	\$3.16M	3.6%	\$3.84T	10.3	33.2	11.6	57.6	0.4	0.4	1.9	0.3%	16.7%	Medium
GOOGL	Alphabet, I	9.02k	\$318	\$2.87M	3.3%	\$3.84T	10.4	33.2	11.6	57.6	0.4	0.4	1.9	0.3%	16.7%	Medium
AMZN	Amazon.com,	23k	\$226	\$5.2M	6.0%	\$2.42T	3.6	34.3	7.8	179.4	0.5	1.1	1.0	0.0%	14.0%	High
AON	Aon Plc	1.84k	\$344	\$635k	0.7%	\$74B	4.4	27.8	_	25.4	2.7	_	1.0	0.8%	8.9%	High
AAPL	Apple, Inc.	28.2k	\$276	\$7.79M	8.9%	\$4.08T	10.0	41.1	61.9	42.4	0.7	4.0	0.9	0.4%	8.3%	Medium
BAC	Bank of Ame	21.1k	\$52	\$1.1M	1.3%	\$379B	1.9	13.5	1.7	16.9	15.8	13.7	1.0	2.0%	17.7%	High
BRK.B	Berkshire H	1.11k	\$508	\$564k	0.7%	\$1.1T	3.0	17.3	2.0	133.2	1.3	0.9	7.7	0.0%	5.8%	High
CVX	Chevron Cor	6.41k	\$150	\$960k	1.1%	\$299B	1.6	21.7	2.1	18.1	0.6	0.7	1.0	4.6%	12.5%	High
CSCO	Cisco Syste	7.6k	\$76	\$580k	0.7%	\$301B	5.3	28.8	_	22.7	1.3	_	1.0	2.1%	2.8%	Medium
LLY	Eli Lilly &	522	\$1.07k	\$559k	0.6%	\$958B	18.0	69.4	145.3	_	1.6	12.5	1.3	0.6%	18.1%	Low
EMR	Emerson Ele	5.74k	\$129	\$739k	0.8%	\$72.3B	4.1	33.9	_	26.4	1.3	_	0.8	1.7%	1.2%	High
XOM	Exxon Mobil	15.8k	\$116	\$1.83M	2.1%	\$490B	1.5	15.2	1.9	16.8	0.5	0.7	1.2	3.4%	10.9%	High
GE	GE Aerospac	2.06k	\$294	\$607k	0.7%	\$310B	7.5	41.1	53.5	56.5	2.5	18.3	1.0	0.5%	-13.1%	High
HEI	HEICO Corp.	3k	\$306	\$916k	1.1%	\$42.6B	9.9	61.4	_	54.4	0.9	_	3.4	0.1%	17.7%	High
HWM	Howmet Aero	10.4k	\$199	\$2.07M	2.4%	\$80.2B	10.4	57.4	157.3	78.8	0.8	11.8	2.3	0.2%	6.1%	High
IBM	Internation	2.73k	\$304	\$830k	0.9%	\$284B	4.4	48.5	_	24.4	1.9	_	0.9	2.2%	-3.1%	Medium
JNJ	Johnson & J	9.1k	\$206	\$1.87M	2.1%	\$497B	5.5	21.9	_	27.3	1.3	_	1.0	2.5%	2.3%	Low
JPM	JPMorgan Ch	10.7k	\$298	\$3.19M	3.7%	\$813B	2.9	14.4	2.7	20.3	15.0	13.9	1.2	1.9%	18.6%	High
MTB	M&T Bank Co	9.6k	\$188	\$1.8M	2.1%	\$28.8B	2.2	10.7	1.4	10.4	13.9	9.2	0.4	3.0%	17.3%	High
MRK	Merck & Co.	6.16k	\$100	\$619k	0.7%	\$249B	3.9	15.2	20.4	16.9	1.1	5.6	1.4	3.2%	6.0%	Low
META	Meta Platfo	6.44k	\$613	\$3.95M	4.5%	\$1.55T	8.6	21.6	8.9	30.8	0.6	0.6	2.0	0.3%	17.8%	Medium
MET	MetLife, In	11.2k	\$75	\$842k	1.0%	\$49.5B	0.7	11.5	2.7	3.1	9.2	36.4	4.3	3.0%	2.2%	High
MSFT	Microsoft C	8.35k	\$474	\$3.96M	4.5%	\$3.52T	12.5	34.6	17.5	49.2	1.0	1.4	1.4	0.7%	13.9%	Medium
NEWT	NewtekOne,	129k	\$10	\$1.32M	1.5%	\$296M	0.8	5.5	1.0	7.8	5.1	6.1	3.3	7.4%	36.2%	High
NVDA	NVIDIA Corp	73.5k	\$183	\$13.4M	15.4%	\$4.44T	26.9	51.3	47.4	61.7	0.2	0.4	4.2	0.0%	66.1%	Medium
ORI	Old Republi	13.2k	\$46	\$603k	0.7%	\$11.3B	1.3	12.6	1.8	9.4	1.8	2.5	0.6	2.5%	6.0%	High
PG	Procter & G	9k	\$147	\$1.32M	1.5%	\$343B	4.1	21.4	_	24.5	0.9	_	0.7	2.8%	3.1%	Low
QCOM	QUALCOMM, I	5.18k	\$165	\$854k	1.0%	\$177B	4.1	15.3	12.1	15.2	0.6	1.9	3.2	2.1%	12.9%	Medium
TXT	Textron, In	12k	\$82	\$992k	1.1%	\$14.5B	1.0	17.8	2.8	26.0	0.7	1.9	1.7	0.1%	3.2%	High
	Weighted Avg.		:	\$87,116,70	2		8.4	31.9	13.7	28.3	2.3	7.0	2.3	1.3%	19.8%	Medium-High

Price to Earnings (P/E)

Weighted Avg P/E: 31.94 S&P 500 Median P/E: 24.89

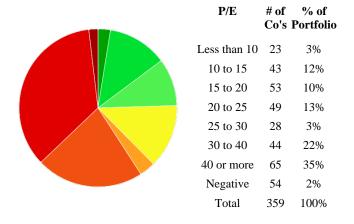


Chart Overview: Distributes holdings by P/E.

Importance: Gauges growth expectations and valuation.

Key Insight: Avg. 31.9 vs S&P 24.89; Valuation risk is somewhat high.

Risk Considerations: 37% of portfolio with P/E 40 or more. **Investor Value:** Balances upside with earnings volatility.

Price to Free Cash Flow (P/FCF)

Weighted Avg P/FCF: 28.31 S&P 500 Median P/FCF: 23.27

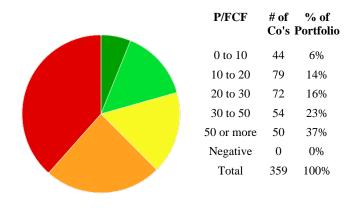


Chart Overview: Distributes holdings by P/FCF. **Importance:** Measures efficiency and cash capacity.

Key Insight: Avg. 28.3 vs S&P 23.27; Valuation risk is somewhat high.

Risk Considerations: 60% of portfolio with P/FCF over 30. **Investor Value:** Evaluates growth sustainability and quality.

Price to Sales (P/S)

Weighted Avg P/S: 8.38 S&P 500 Median P/S: 3.06

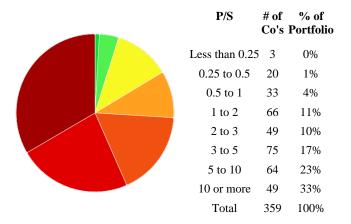


Chart Overview: Shows holdings distribution by P/S ratio. **Importance:** Spots over/undervaluation based on sales. **Key Insight:** Avg. 8.4 vs S&P 3.06; valuation is very high. **Risk Considerations:** 73% over P/S 3; 33% over P/S 10. **Investor Value:** Measures price paid per revenue dollar.

Price to Tangible Equity (P/TE)

Weighted Avg P/TE: 13.73 S&P 500 Median P/TE: 5.54

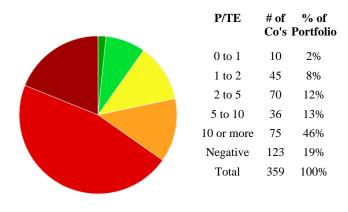
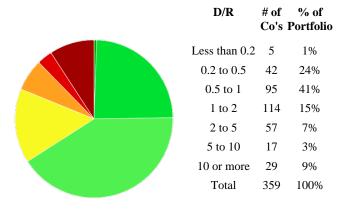


Chart Overview: Analyzes P/TE (price vs. tangible equity). Importance: Reveals asset-backed value vs. intangible value. Key Insight: Avg. 13.7 vs S&P 5.54; valuation is very high. Risk Considerations: 65% of portfolio with P/TE over 10. Investor Value: Checks resilience and IP reliance.

Debt to Revenue (D/R)

Weighted Avg D/R: 2.32



Debt to Tangible Equity (D/TE)

Weighted Avg D/TE: 6.99

D/TE	# of Co's	% of Portfolio
0 to 0.2	10	1%
0.2 to 0.5	18	23%
0.5 to 1	27	10%
1 to 2	40	15%
2 to 5	73	14%
5 or more	68	19%
Negative	123	19%
Total	359	100%

Chart Overview: Categorizes D/R, debt burden on revenue. **Importance:** Assesses leverage amid sales changes. **Key Insight:** Average D/R 2.3, 66% with D/R below 1. **Risk Considerations:** 19% of portfolio with D/R above 2.

Investor Value: Reviews resilience to rates/economy.

Chart Overview: Examines D/TE, leverage vs. hard assets. **Importance:** Shows solvency in distress scenarios.

Key Insight: Average D/TE 7.0, 33% with D/TE below 1. **Risk Considerations:** 52% of portfolio with D/TE above 2. **Investor Value:** Reviews resilience to rates/economy.

Portfolio Analysis by Market Cap



Chart Overview: Allocates by market cap size. **Importance:** Links to stability and growth.

Key Insight: 94% of portfolio in >\$25-bil. large-cap stocks. **Risk Considerations:** Ties to index leaders' volatility.

Investor Value: Gauges scale diversification.

Portfolio Analysis by Sector

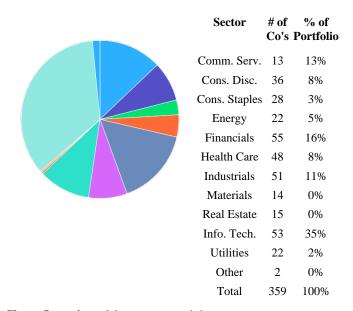


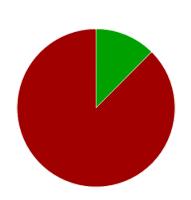
Chart Overview: Maps sector weights.

Importance: Shows cycle exposure/diversification. **Key Insight:** 100% concentrated in Total sector.

Risk Considerations: 151% concentrated in 3 most-held sectors.

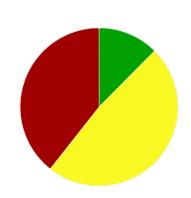
Investor Value: Aligns with market dynamics.

Portfolio Analysis by Economic Cycle Sensitivity



	Co's	Portfoli
Low	98	12%
Med. / High	261	88%
Total	359	100%

Sensitivity # of % of



Sensitivity	# of Co's 1	% of Portfolio
Low	98	12%
Medium	83	48%
High	178	39%
Total	359	100%

Chart Overview: Simplifies cycle sensitivity grouping. **Importance:** Predicts economic phase performance. **Key Insight:** 88% of holdings medium or high sensitivity.

Risk Considerations: Correlates with recession vulnerability.

Investor Value: Aids positioning strategies.

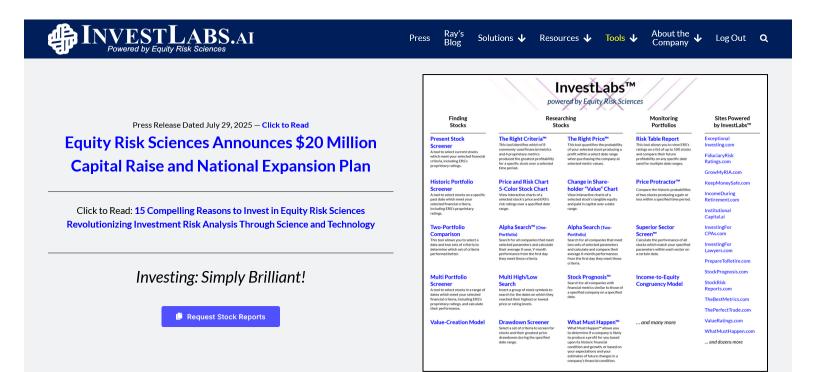
Sincerely, Raymond Mullaney CEO & President **Chart Overview:** Details cycle sensitivity levels.

Importance: Identifies volatility nuances.

Key Insight: 48% medium, 39% high sensitivity.

Risk Considerations: Correlates with recession vulnerability.

Investor Value: Improves macro risk management.



ERS Founder Ray Mullaney:

A Proven History of Spotting Hidden Risks — Long Before Wall Street Analysts Did, and Before Investors Suffered Losses

As Seen In:

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ERS Founder Featured in the New York Times

In 1986, Ray Mullaney's early warnings on America's mounting debt crisis were featured on the front page of The New York Times. Long before today's headlines, Ray demonstrated the same commitment to rigorous analysis, objectivity, and investor protection that defines Equity Risk Sciences today.

1978: Ray began formal study of financial statements.

1982: Ray incorporated his first NASD brokerage firm and SEC-registered investment research firm.

1986: Ray made front-page of New York Times warning of future market crash

August 1986: Ray elected to represent Massachusetts at the White House Conference on Small Business

1987: Markets crash as Ray warned in 1986.

Q3 2000: Merrill-Lynch's "Global Research Review" placed GE and Cisco on their most highly-recommended "Focus List".

Sep. 2000: Ray submitted reports to the SEC alleging GE and Cisco had produced "misleading earnings" & "potential fraud"

October 2000: Three weeks after Mr. Mullaney's reports, Barron's featured a major report about Cisco's accounting

practices by the esteemed Abraham J. Briloff, Ph.D., CPA.

Early 2001: The S&P 500 was down 21%, but Cisco was down 75% and GE was down 37%.

May 27, 2020: In a Forbes interview, ERS rated Bristol-Myers extremely risky (it lagged the S&P by 70% in a year) and BorgWarner very strong (it beat the index by 50%) - a compelling demonstration of ERS's ratings accuracy.

2023: First investment by a family office

2025: ERS creates its first index fund with BX-Partners.com